

Measure M Strategic Plan Project

C/CAG envisioned that the Measure M funding allocations be re-evaluated every five years:

- 1 Review current Measure M program successes, gaps, and future opportunities
- 2 Establish program vision, goals and performance measures
- 3. Determine funding allocation across countywide programs
- 4. Develop a Measure M 5-Year Implementation Plan for FY 2022-2026



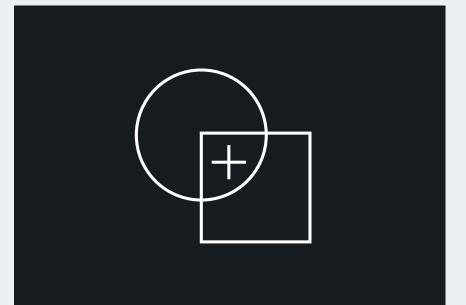
Measure M Strategy Project Overview



Program performance assessment

- Funding use questionnaire
- Stakeholder conversations
- Gap and challenge identification
- Logic framework

Aug – Nov 2020



Program visioning, goal setting, performance measures

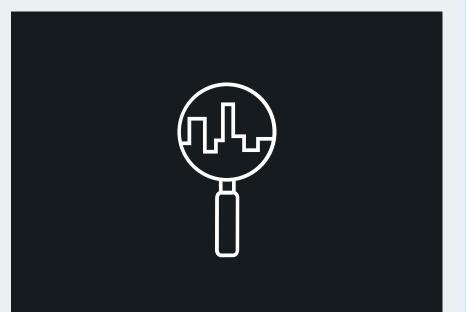
- Follow up with stakeholders
- Visioning exercise
- Policy review

Oct – Dec 2020



Development of strategies

- Recommended strategies that are action-oriented
- Expected timescales and cost to complete



Documentation of 5-Year Plan

- Formal 5 Year Plan
- Implementation budget and schedule

Nov 2020 – Mar 2021

Mar – Jun 2021



Measure M Vision

Modernizing Measure M: to improve mobility and reduce water pollution in San Mateo County through flexible, innovative, efficient, insight-driven and accountable program delivery.





Measure M program recommendations

Guiding Principle	Recommendations
Flexible Planning	 Continued flexible use of funds Expand fund usage guidance for Local Streets and Roads recipients
Innovative Programming	 Repurpose unused admin funds for innovative Countywide Program pilots Encourage innovation among Countywide Program operators Support knowledge sharing across funding recipients
Efficient Operation	 Move reporting online Streamline back-end budget systems
Accountable Monitoring and Evaluation	 Require annual reporting through streamlined template Publish online dashboard for public (non-immediate)
Insight-driven Planning	 Standardize evaluation framework for each funding recipient Review countywide program allocation based on updated need Develop longer term structure that considers impact in allocation decisions



Recommended Allocation Changes

Local Streets and Roads

No funding allocation changes

Countywide Programs

2021-2026 Plan

2027-2031 Plan

Needs-based

Examining change in programmatic "need" since 2010 with historic revenue data and qualitative inferences

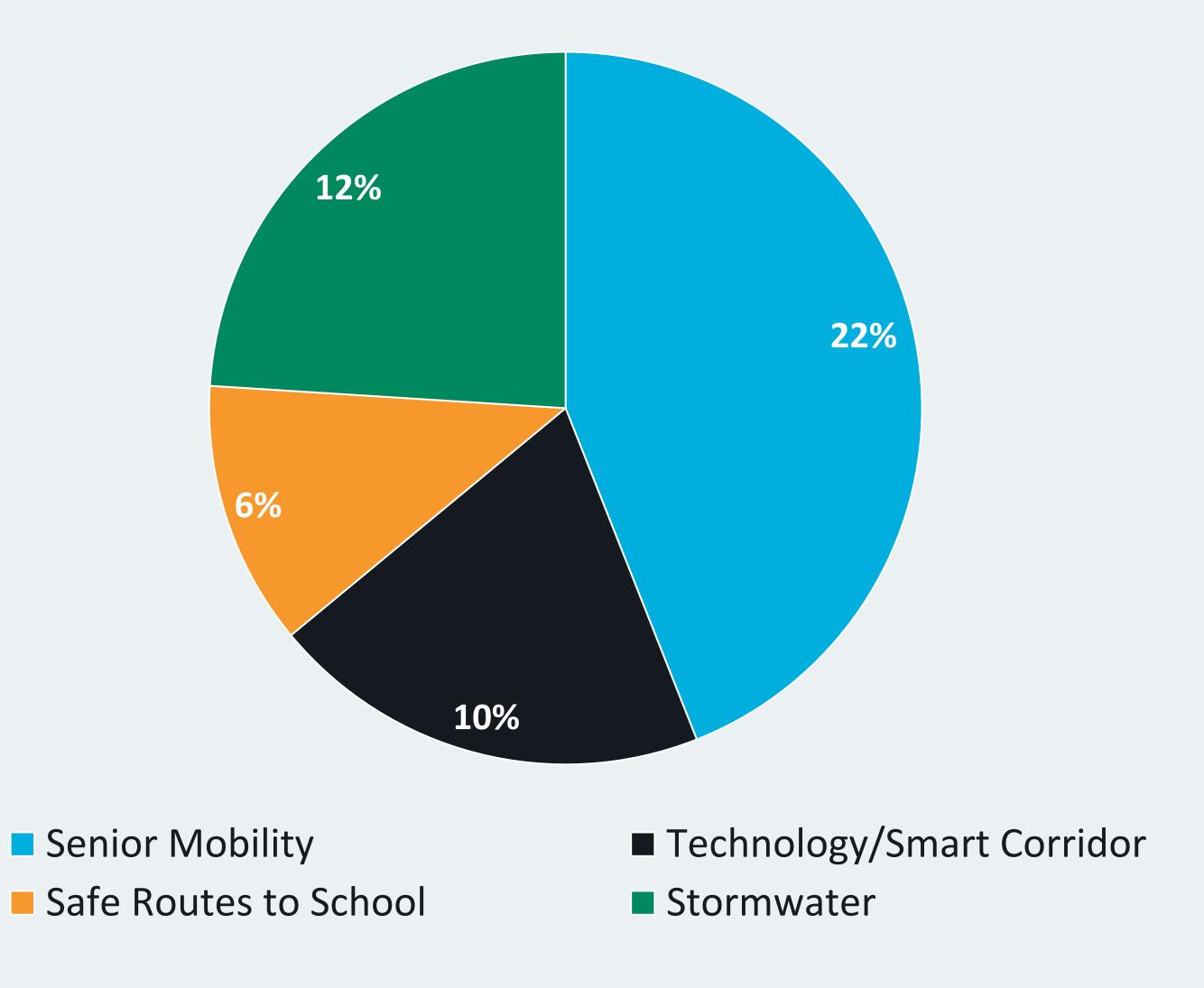
Need and Impact-based

Including "impact"
measurement that
demonstrates community
benefit and programmatic
success

Based on objectives set out in '21-'26 Plan



Current Countywide Programs Allocation





Initial Funding Needs Estimation Model

Share of program budget compared to share of Measure M budget

How critical is Measure M to the program's budget?

% of program
budget / % of
Measure M
budget (planned
budget)

Ability to unlock additional budget

What level of program funding is conditional on Measure M funding?

Identify amount of funding used as local match vs. amount allocated to Measure M

Other available budget

Does the program have other funding sources that could be used instead?

Review changes in budget between first Implementation Plan and now

Use of previous budgets

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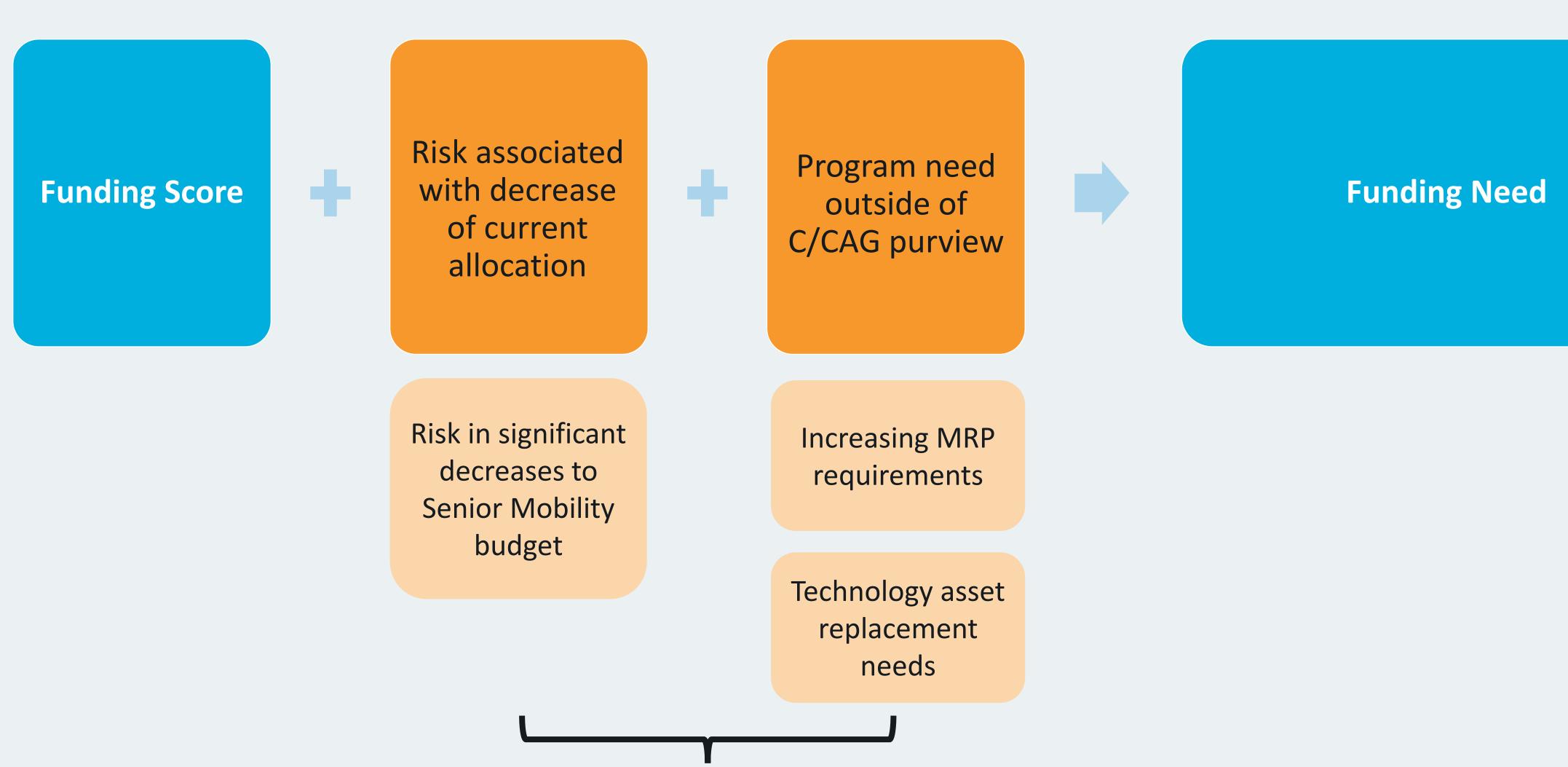
Funding Score

Does the program spend the money allocated to it?

Review capital accruals and operating expenditure compared to budget allotted



Initial Funding Needs Estimation Model



Qualitative factors



Allocation ranges as indicated by model

Model indicates a shift toward a more even distribution.

		• •	"Lower bound" Estimation
Senior Mobility	22%	20%	17%
Technology/Smart Corridor	10%	12%	10%
Safe Routes to School	6%	7%	6%
Stormwater	12%	14%	13%



Next Steps

- Present full draft Implementation Plan to Committees
- Board approval at June meeting





Thank You

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